

CCCS, Inc.
START PROGRAM
SUMMARY



Sanction Treatment Assessment Revocation and Transition

START provides program services in a safe and secure environment, holds offenders accountable for their actions, and provides placement services that encourage offender accountability, enhance the community transition process, and promote public safety.

START PROGRAM

Sanction Treatment Assessment Revocation & Transition



The START Program initially opened as a pilot project in the old forensics building on the Warm Springs State Hospital campus in Warm Springs, Montana in December 2005. The program was designed as an 80 bed assessment, treatment, revocation, and sanction center for adult male offenders who violated the terms of their respective community placement. Offenders assigned to the facility were designated as either a revocation or a sanction. Over the next five years, the START program proved to be a highly successful option to prison and an additional eight beds were added. The START program continued to successfully provide a wide range of services with a high rate of prison diversions, and in 2010, a new 40,000 square-foot, 142-bed, state-of-the-art facility was constructed near Anaconda, Montana. START opened in the new location on July 29, 2010. Due to increased demand, the program increased capacity from 88 beds to 118 when it moved to the new facility and increased once again from 118 to 133 in 2011.

The new 142 bed facility utilizes a podular design for offender housing units and provides services for 133 offenders. In addition, a ten bed housing unit provides specialized services for offenders with mental health needs. Program delivery is accomplished through the direct supervision model of offender supervision and incorporates a highly structured intensive treatment modality designed to encourage cognitive and behavioral change.

Location/Address

START Program
801 Highway 48
PO Box 1389
Anaconda, MT 59711
(406) 563-7002

Directions to the START Facility from Butte:

Take Interstate 90 toward Anaconda. Turn onto MT-1 toward Opportunity/Anaconda. Turn right onto MT-48 (Toward Lost Creek/Warm Springs). The facility will be on your left side approximately one mile from the MT-48 turn-off.

Directions to the START Facility from Anaconda:

Take MT-1 east out of town (toward I-90). Turn left onto MT-48 (toward Lost Creek/Warm Springs). The facility will be on your left side approximately one mile from the turn-off.

START Program services include:

Revocation

Revocation referrals include offenders whose community placement has been revoked. Revocations may be confined to the START facility from 10 to 120 days. During this time period offenders are expected to maintain clear conduct and participate in program and work assignments. Facility case managers will attempt to salvage a community placement for eligible offenders. Failure to follow program recommendations and/or excessive or major disciplinary violations may result in program termination and the transfer of the offender to the Montana State Prison.



A-Pod



B-Pod

Sanction

Sanction referrals include offenders whose community placement has not been revoked, but they have received a sanction to the START facility for a pre-determined time period as a result of a formal type of disciplinary hearing. Sanctions of 20 days or less may be imposed, however sanctions in excess of 20 days must be approved by the Community Corrections Administrator. Sanctioned offenders are also expected to maintain clear conduct and participate in program and work assignments. Sanctioned offenders will be returned to their previous status or program assignment upon completion of the sanction. Failure to follow START program recommendations and/or excessive or major disciplinary violations may result in additional formal disciplinary action which may

include program termination, revocation and the transfer of the offender to the Montana State Prison. Special conditions and/or limitations concerning sanction length may apply to certain classes of offenders such as probationers.

Recent additional placements have included offenders who quit pre-release or other treatment programs, MASC Diversions, and Holds including offenders awaiting a bed date in treatment and/or pre-release centers.



C-Pod (Dormitory Unit)



D-Pod (Mental Health Unit)

Mental Health Unit

The START Mental Health Unit was developed in recognition of the growing need for mental health interventions for community corrections clients and as a unique alternative solution to address and reduce the high cost and long-term placements often associated with placing community corrections offenders in need of mental health services in either prison or a long-term mental health facility. The START Program, having already established a history as a successful and effective diversion program for community correction offenders, now provides specialized counseling, medication management, and stabilization services for mentally ill community correction offenders. These services are primarily provided by the START mental health staff of one full time and one part time mental health professional, a mental health case manager, and two mental health technicians. Two nurses and a contracted physician provide additional medical support services.

The mission of the START Mental Health Program is to provide a safe, secure, treatment environment on a short-term basis in order to evaluate the mental health and treatment needs of Community Corrections participants and facilitate their return to the community.

The START Program provides mental health assessments as needed to assist in stabilization and facilitate the needs of community corrections screening requirements. The Mental Health Unit is a 10-bed pod intended to monitor offenders whose mental health condition warrants close supervision. During this period of supervision, mental health participants receive assessments, medication consultation and management, 1:1 counseling, group counseling, and case management in accordance with individual needs in order to help stabilize the offender for transition back into the community. Mental Health Unit referrals for offenders currently assigned to a community corrections program are typically provided through an Administrative Transfer in which the offender is transferred to the START Mental Health Program for assessment and stabilization and subsequently returned to

the referring community program once he has reached an acceptable level of stabilization. Additional instructions for Administrative Transfers can be found in ACCD Procedure 4.6.200.

Assessment

Sanction and revocation admissions will typically be assessed during the first week of their confinement for treatment, program and aftercare needs. Our intake assessment tools include the following:

1. University of Rhode Island Change Assessment (URICA).
2. Biopsychosocial Assessment
3. Medical Intake Screening
4. Mental Health Screening: Level I
5. Michigan Alcohol Screening Test (MAST)
6. CAGE Questionnaire
7. Substance Abuse Subtle Screening Inventory (SASSI)
8. Treatment Plan

Programs

After completing the initial assessment and screening an offender may be offered one or more of the following programs according to assessed needs.

1. Cognitive Programs and Restructuring (CPR)
2. Criminal Thinking Errors (CTE)
3. Anger Management
4. Relapse Prevention
5. Life Skills
6. Changes Program
7. Alcoholics Anonymous, Narcotics Anonymous, or Secular Recovery
8. Medicine Wheel
9. Orientation and Prison Rape Elimination Act (PREA) Training
10. Stress Management
11. S.O.B.E.R. Project
12. Recovery Anonymous
13. Literacy Tutoring
14. Mental Health Program
15. Dialectical Behavior Therapy (DBT)

Offenders not precluded from manual labor due to medical or other reasons are assigned to a work program, placed on our work roster, and rotated through various facility work assignments.

Supervised dayroom and yard recreation is permitted during scheduled times when offenders are not attending groups or work assignments.



Dining Room



Visiting Room

Security Program

Security provides direct supervision care seven days a week twenty-four hours a day. Offender pat searches, cell searches, area searches and inspections are conducted on a routine and random basis. All offenders are required to submit UA samples at intake and on a random basis during their confinement in the facility. A minimum of seven official counts are conducted daily. At least one of the seven daily counts is a stand-up count. Offenders are returned to their cells and the facility is placed on lockdown status for official and emergency counts and from 10:00 PM to 6:00 AM. Census checks are conducted on a random basis as needed by the Security Supervisor. Offenders are confined to the facility and escorts outside of the facility typically require direct staff supervision and full restraints. The facility is equipped with ten mental health beds that can also be utilized for housing offenders requiring closer supervision such as those awaiting disciplinary interventions or transfer to a more secure facility. Disciplinary reports utilize violation codes adopted from the Montana State Prison disciplinary policy.

Property

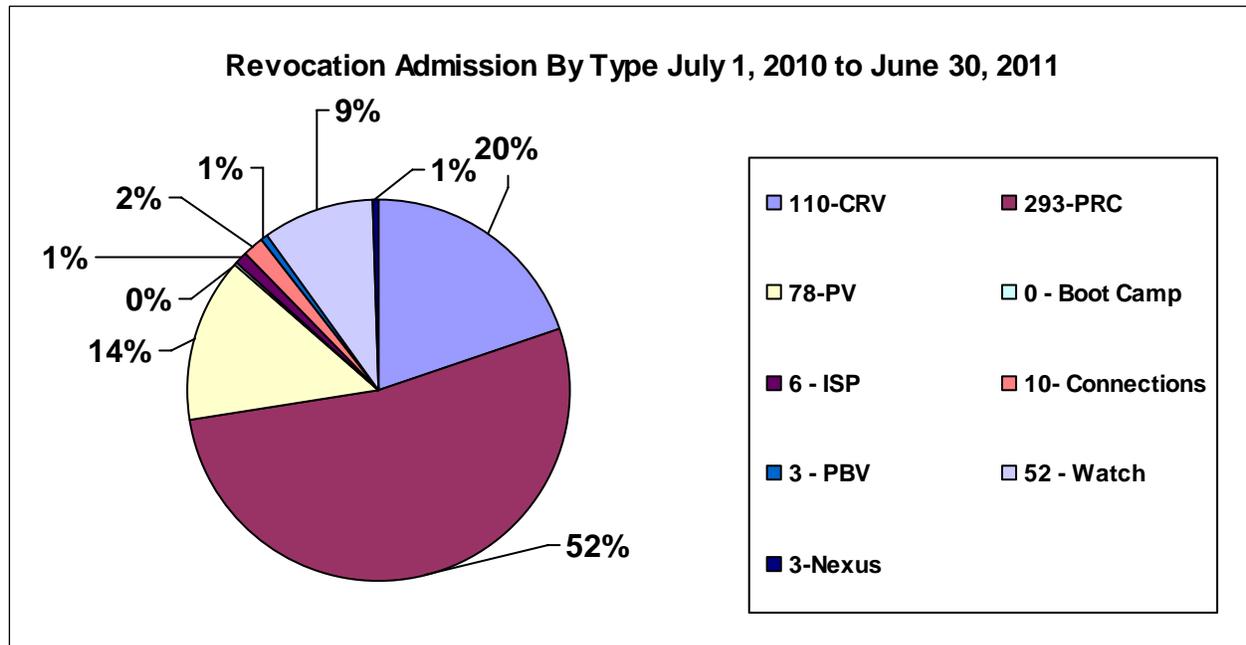
The only items of personal property that are authorized into the START Facility through the admission process are the following:

1. 1 set of personal clothing (shirt, pants, coat, shoes, underwear, t-shirt, belt)
2. Legal Papers, Birth Certificate, Social Security Card, Driver's License, Photo ID Card
3. Prescription Glasses, Medical/Dental as indicated by Medical Staff
4. Address Book, Holy Book, Big Book, Family Photos (No Frames or Backing)
5. Religious Medal, Wedding Ring, Watch (max values \$100.00)

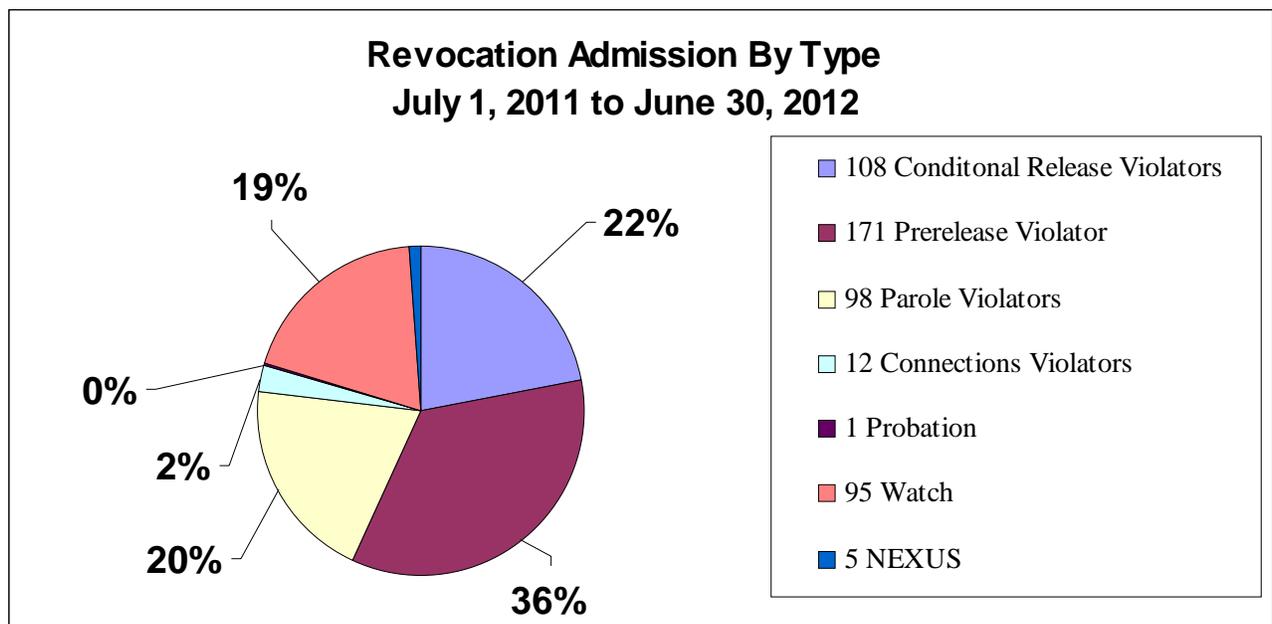
Facility Contacts

<p>George Strutzel, Administrator 801 MT Highway 48 Anaconda, MT 59711 Fax-(406) 563-5069 Phone-(406) 563-7002 Ext. 3101 gstrutzel@cccscorp.com</p>	<p>Bob Thatcher, Security Coordinator 801 MT Highway 48 Anaconda, MT 59711 Fax-(406) 563-5069 Phone-(406) 563-7002 Ext. 3103 bthatcher@cccscorp.com</p>
<p>Marcia Slosson, Treatment Supervisor 801 MT Highway 48 Anaconda, MT 59711 Fax-(406) 563-5069 Phone-(406) 563-7002 Ext. 3102 mslosson@cccscorp.com</p>	<p>Daynen Lalicker, Mental Health Professional 801 MT Highway 48 Anaconda, MT 59711 Fax-(406) 563-5069 Phone-(406) 563-7002 Ext. 3106 dlalicker@cccscorp.com</p>
<p>Nancy Moquist, Administrative Assistant 801 MT Highway 48 Anaconda, MT 59711 Fax-(406) 563-5069 Phone-(406) 563-7002 Ext. 3118 nmoquist@cccscorp.com</p>	<p>Bob Kramer, Mental Health Case Manager 801 MT Highway 48 Anaconda, MT 59711 Fax-(406) 563-5069 Phone-(406) 563-7002 Ext. 3106 bkramer@cccscorp.com</p>
<p>Jim Ryan, Case Manager 801 MT Highway 48 Anaconda, MT 59711 Fax-(406) 563-5069 Phone-(406) 563-7002 Ext. 3111 jryan@cccscorp.com</p>	<p>Chelsie Hanson, Administrative Support Technician 801 MT Highway 48 Anaconda, MT 59711 Fax-(406) 563-5069 Phone-(406) 563-7002 Ext. 3118 chanson@cccscorp.com</p>
<p>Pat McGee, Case Manager 801 MT Highway 48 Anaconda, MT 59711 Fax-(406) 563-5069 Phone-(406) 563-7002 Ext. 3113 pmcgee@cccscorp.com</p>	<p>Jennifer Tymofichuk, IPPO (DOC on site contact) 801 MT Highway 48 Anaconda, MT 59711 Fax-(406) 563-5877 Direct Phone Line-(406) 563-5876 START Phone-(406) 563-7002 Ext. 3121 jtymofichuk@mt.gov</p>
<p>Kris Lovshin, RN 801 MT Highway 48 Anaconda, MT 59711 Fax-(406) 563-5072 Phone-(406) 563-7002 Ext. 3104 startnursing@cccscorp.com</p>	<p>Sheila Johnson, RN 801 MT Highway 48 Anaconda, MT 59711 Fax-(406) 563-5072 Phone-(406) 563-7002 Ext. 3104 startnursing@cccscorp.com</p>

Program Diversion and Placement Overview:



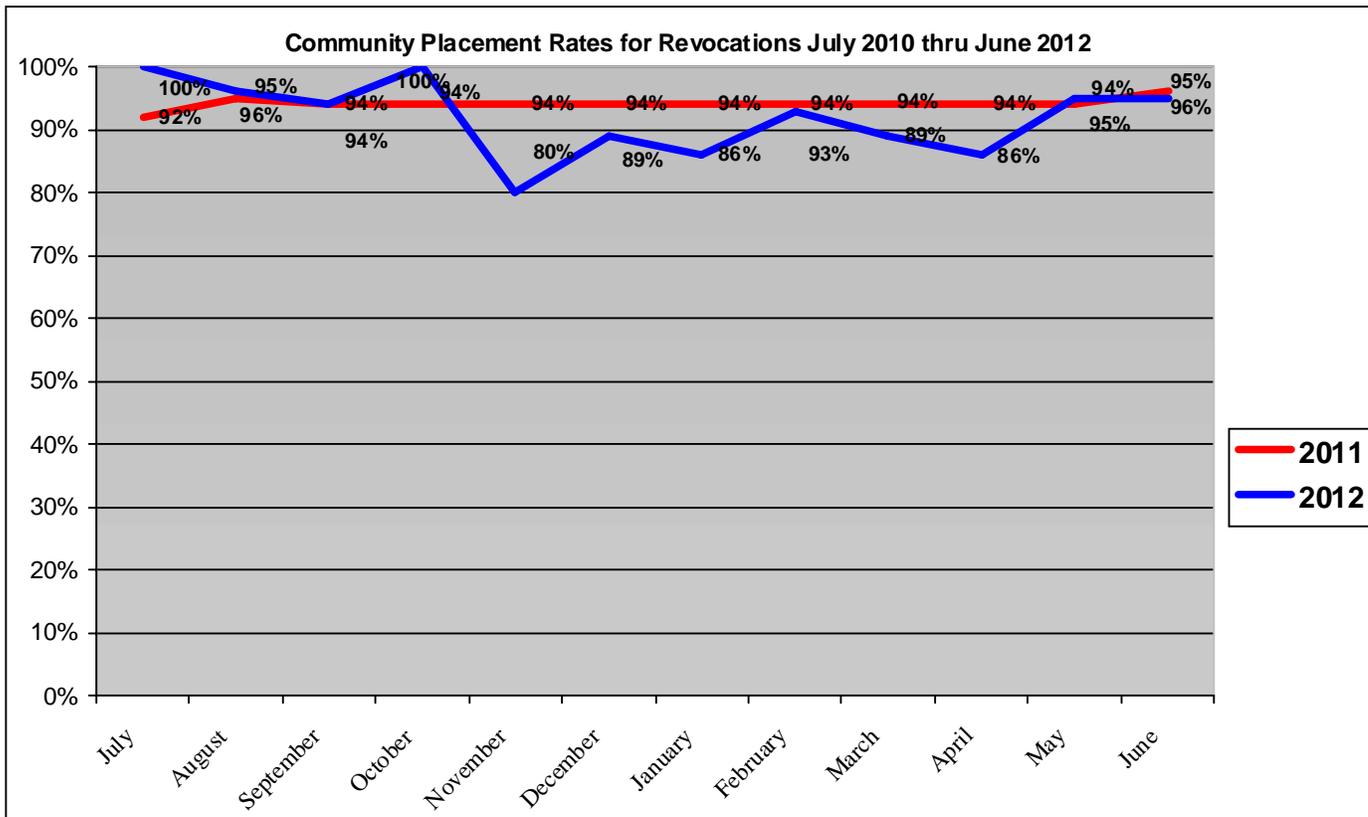
In addition to 555 Revocations, the START program also admitted 107 sanctions and 114 various types (Diversions, Holds, Administrative Transfers, and Mental Health Placements) for a total of 776 admissions in FY2011.



In addition to 490 Revocations, the START program also admitted 60 sanctions and 322 various other types (Diversions, Holds, Administrative Transfers, and Mental Health Placements) for a total of 872 admissions in FY2012.

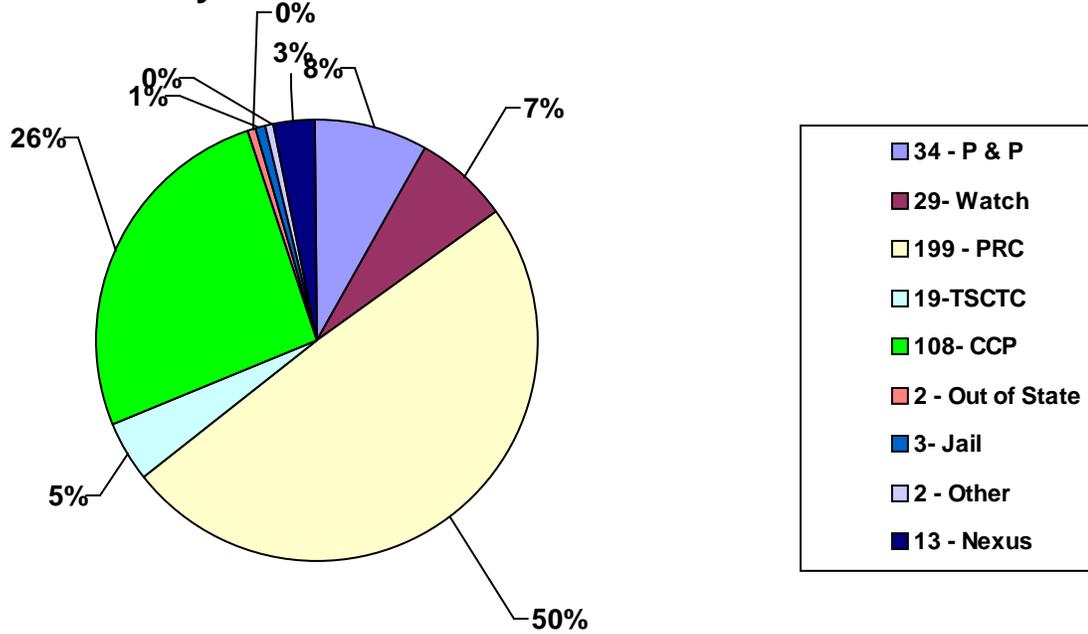
START Program Community Placement Rates for Revocations

Community Placement Rates											
<i>July 2010 - June 2011</i>											
July	August	Sept	October	November	December	January	February	March	April	May	June
92%	95%	94%	94%	94%	94%	94%	94%	94%	94%	94%	96%

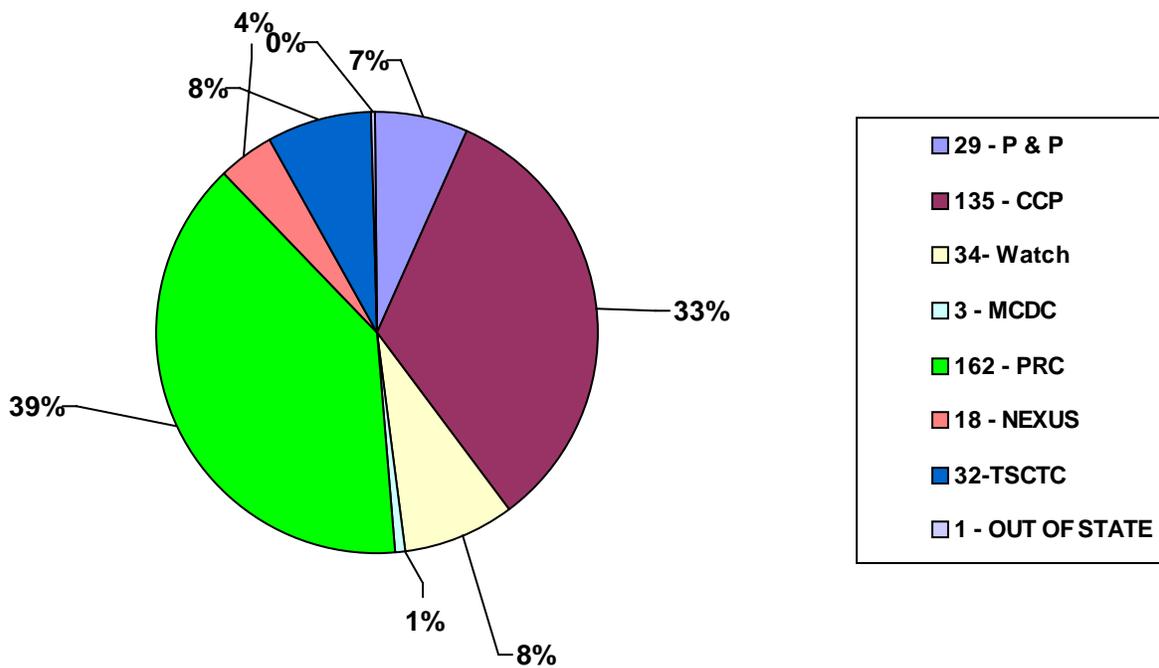


Community Placement Rates											
<i>July 2011 - June 2012</i>											
July	August	Sept	October	Nov	Dec	January	February	March	April	May	June
100%	96%	94%	100%	80%	89%	86%	93%	89%	86%	95%	95%

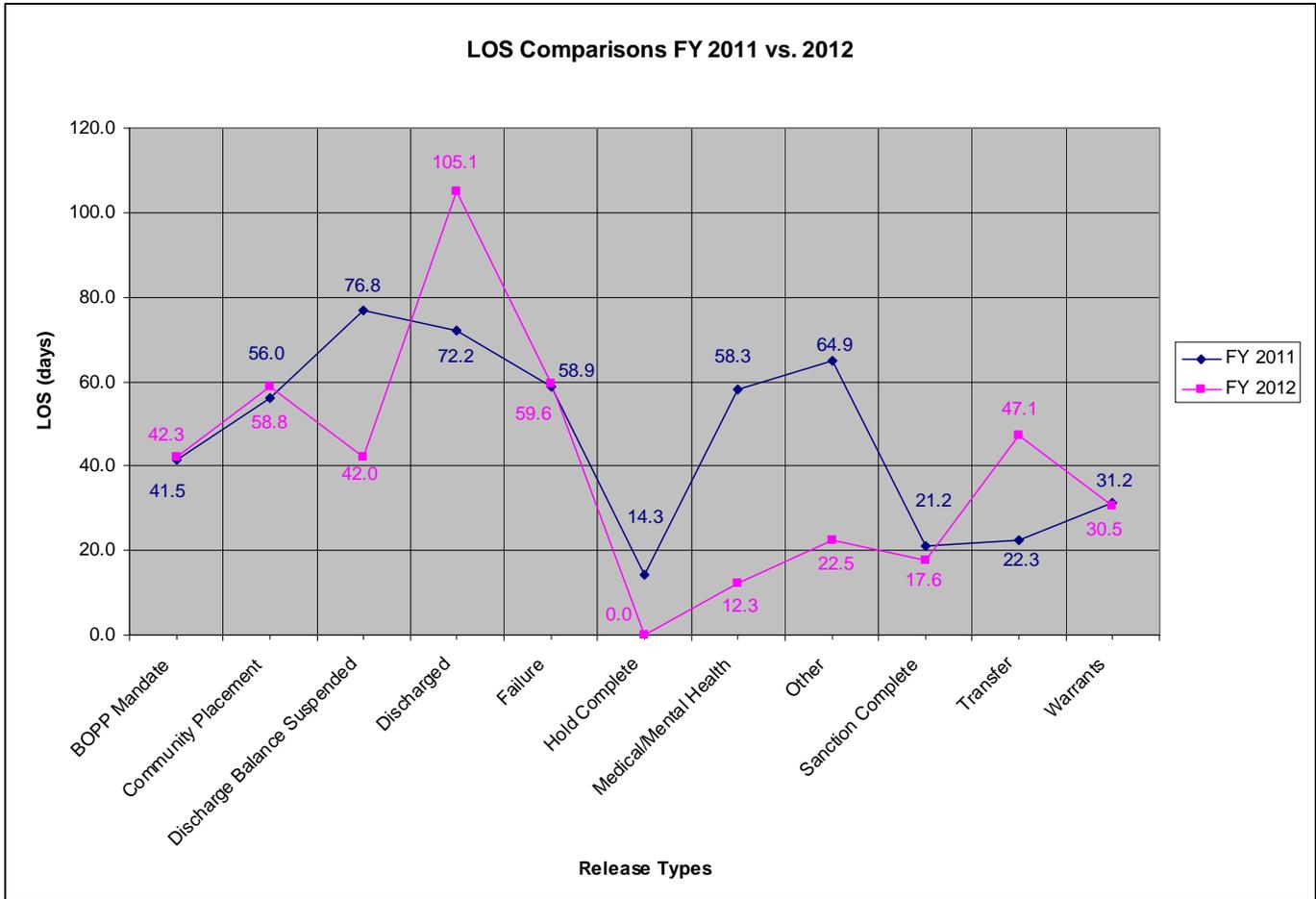
Community Placement Breakdown 07-01-10- 06-30-11



Community Placement Breakdown 07-01-11- 06-30-12



Average Length of Stay for Offenders in START for 2011 and 2012



Release Type	2011	2012
BOPP Mandate (Board of Pardons Removals)	41.5	42.3
Community Placement	56.0	58.8
Discharge Balance Suspended	76.8	42.0
Discharged	72.2	105.1
Failure (Program Terminations)	58.9	59.6
Hold Complete	14.3	0.0
Medical/Mental Health	58.3	12.3
Other	64.9	22.5
Sanction Complete	21.2	17.6
Transfer	22.3	47.1
Warrants	31.2	30.5

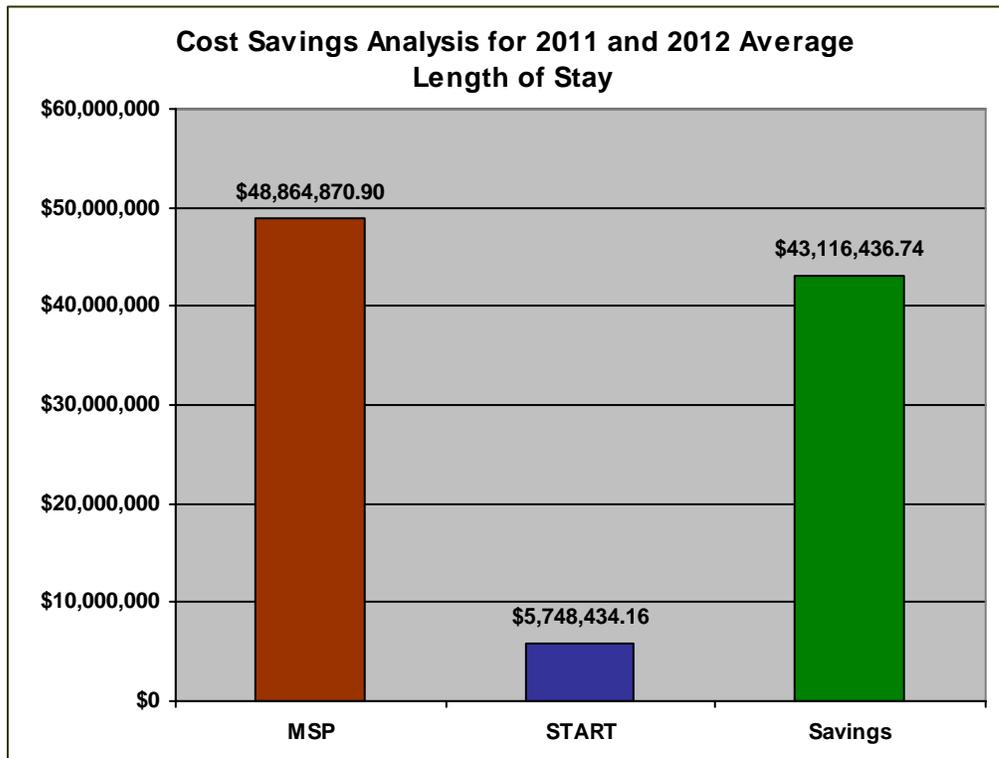
COST OF SUPERVISION

Average Length of Stay Cost Analysis

The START program per diem is \$95.98 per offender per day for up to 118 offenders. The rate for 118 up to 133 offenders is \$74.00 per offender per day. Conversely, the DOC cost estimate for offenders confined at MSP was \$88.42 per offender per day in 2011. The shortest average stay at MSP for nonviolent and nonsexual offenders was 17.3 months in 2011 and 18 months in 2012. The average length of stay for a revoked offender placed in START and diverted to community placement was 56 days in 2011 and 58.8 days in 2012. We have elected to show a cost analysis of offenders placed at MSP for \$88.42 per day compared to START community diversion placements at \$95.98 per day based on average length of stays for 2011 and 2012.

Average Length of Stay Cost Analysis for Revocations Based on FY 2010-2011 Diversions			
	MSP	START	Savings
Average Stay (days)	519	56 Days	
Cost Per Offender	\$45,889.98	\$5374.88	\$40,515.10
Total Cost Per 555 revocations based on average length of stay	\$25,468,938.90	\$2,983,058.40	\$22,485,880.50

Average Length of Stay Cost Analysis for Revocations Based on FY 2011-2012 Diversions			
	MSP	START	Savings
Average Stay(days)	540	58.8 Days	
Cost Per Offender	\$47,746.80	\$5,643.62	\$42,103.18
Total Cost Per 490 revocations based on average length of stay	\$23,395,932.00	\$2,765,375.76	\$20,630,556.24



Definitions/Acronyms

- ❖ **BOPP Mandate MSP Returns:** Board of Pardons and Parole placed offender at MSP rather than the community.
- ❖ **TSCTC Refusal:** Offender offered and refused boot camp placement and was returned to MSP.
- ❖ **Community Placements (revocations):** Placed in START as a revocation and diverted to community placement.
- ❖ **Sanctions:** Placed in START as a sanction.
- ❖ **Terminations:** Placed in START and failed the program, generally returned to MSP.
- ❖ **Sentence Discharges:** Placed in START and discharged sentence from START.
- ❖ **Holds:** May be waiting transfer to another facility.
- ❖ **Infirmary Placements:** Sent to MSP infirmary due to serious mental health or medical conditions.
- ❖ **CRV:** Conditional Release Violator
- ❖ **PV:** Parole Violator
- ❖ **ISP:** Intensive Supervision Program
- ❖ **PBV:** Probation Violator
- ❖ **PRC:** Pre-release
- ❖ **P&P:** Parole and Probation
- ❖ **CCP/Connections:** Connections Corrections Program